



## Management's Discussion and Analysis For the 3 months ended March 31, 2020

### Introduction

This Management's Discussion and Analysis ("MD&A") of Forsys Metals Corp. and its subsidiary companies (collectively, the "Company") for the 3 months ended March 31, 2020 has been prepared as of May 13, 2020 and should be read in conjunction with the interim condensed consolidated financial statements including the notes which have been prepared in accordance with International Financial Reporting Standards.

All dollar amounts in this document are expressed in Canadian dollars unless otherwise explicitly indicated.

### Nature of Business

The Company is engaged in the business of acquiring, exploring and developing mineral properties which are located in Namibia, Africa. The principal focus is on uranium and bringing Norasa Uranium Project ("Norasa"), which includes the fully licensed Valencia Uranium ("Valencia") and exploration stage Namibplaas Uranium ("Namibplaas") projects, into production. The Company also has a 51% interest in the Ondundu Gold Project ("Ondundu").

### Overall Performance

#### **Private placement of Class A common shares**

On January 23, 2020, the Company completed a private placement of 10,000,000 Class A shares at a price of \$0.10 per Class A shares for gross proceeds of \$1,000,000.

#### **Norasa**

During the period, the Company continued to keep Norasa on care and maintenance. There are two areas that remain under review, the Norasa Definitive Feasibility Study, National Instrument ("NI") 43 - 101 Technical Report ("DFS") capital cost estimates and the suitability of innovative bulk ore sorting technologies. An injection of funds is required before a more detailed assessment and testwork commences, which has been deferred indefinitely.

On March 18, 2015, the Company filed a Technical Report titled Norasa Uranium Project, Definitive Feasibility Study, National Instrument 43-101("NI 43-101") Definitive Feasibility Study ("DFS"). The DFS was prepared by Amec Foster Wheeler<sup>1</sup> and the Company's qualified persons identified therein. Mineral Resources are reported at cut-off grades of 100ppm for Valencia and 140ppm U<sub>3</sub>O<sub>8</sub> for Namibplaas with Measured, Indicated and Inferred Resources classified in accordance with the guidelines of NI 43-101 as listed in Table 1.

The Mineral Reserve estimate is summarized in Table 2. The total Proven and Probable Norasa Mineral Reserve is 206Mt at a grade of 200ppm, which equates to 90.7Mlbs of U<sub>3</sub>O<sub>8</sub>. Resources are reported inclusive of Reserves. Mineral Resources that are not Reserves either haven't demonstrated economic viability or don't meet the cut-off grade criteria.

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Category	Cut-Off Grades	Tonnes [M]	U <sub>3</sub> O <sub>8</sub> [ppm]	U <sub>3</sub> O <sub>8</sub> [Mlbs]
<b>Measured</b>	Val 60ppm: Nam 100ppm	27	151	9
	<b>Val 100ppm: Nam 140ppm</b>	<b>16</b>	<b>200</b>	<b>7</b>
	Val 140ppm: Nam 180ppm	10	249	6
<b>Indicated</b>	Val 60ppm: Nam 100ppm	469	152	157
	<b>Val 100ppm: Nam 140ppm</b>	<b>249</b>	<b>196</b>	<b>108</b>
	Val 140ppm: Nam 180ppm	130	251	72
<b>Measured + Indicated</b>	Val 60ppm: Nam 100ppm	496	151	166
	<b>Val 100ppm: Nam 140ppm</b>	<b>265</b>	<b>197</b>	<b>115</b>
	Val 140ppm: Nam 180ppm	140	251	77
<b>Inferred</b>	Val 60ppm: Nam 100ppm	50	153	17
	<b>Val 100ppm: Nam 140ppm</b>	<b>26</b>	<b>200</b>	<b>11</b>
	Val 140ppm: Nam 180ppm	13	260	7

Resources are reported inclusive of Reserves.

1. "AMEC" is a leading international engineering and project management firm with prior involvement in the development of NI 43-101 Technical Reports for Norasa. The Company utilized the services of their South Africa and Australian offices.

Classification	Tonnes [M]	U <sub>3</sub> O <sub>8</sub> [ppm]	U <sub>3</sub> O <sub>8</sub> [Mlbs]
Proven	16	200	7.1
Probable	190	200	83.6
<b>Total Reserve</b>	<b>206</b>	<b>200</b>	<b>90.7</b>

Cut-off grades of 100ppm for Valencia and 140ppm Namibplaas

For the DFS, a financial model incorporating the Mineral Reserve, mining schedule and plant design was prepared to assess the economics of Norasa. The financial model quantifies the revenues, costs and capital expenditure over a 15-year life of mine. It is intended that these results are accurate to within ±15%, within the constraints of the associated assumptions. The economic outcomes and DFS key performance indicators (KPI) are summarised in Table 3 below.

	Project	US\$/Share
<b>Project Economics</b>		
NPV at a Discount Rate of 8% (US\$M) - (Excl. Tax)	622.6	5.25
- (Incl. Tax)	383.4	3.24
Internal Rate of Return (%) - (Excl. Tax)	32%	
- (Incl. Tax)	26%	
Payback Period from Start of Production (years)	4.4	
Capital Costs (US\$M)	432.8	
<b>Production</b>	<b>Life of Mine</b>	<b>First 5 Years</b>
Quantity Ore Treated (Mt)	206.1	66.7
Recoveries (%)	92.4%	92.2%
Uranium (Mlb U <sub>3</sub> O <sub>8</sub> )	77.8	25.8
<b>Revenue and Cash Flow</b>		
Average U <sub>3</sub> O <sub>8</sub> Base Price (US\$/lb U <sub>3</sub> O <sub>8</sub> )	65	65
Net Revenue (USM)	5,056.8	1,678.0
Operating cash flow (US\$M)	1,751.1	440.2
Net cash flow after tax (US\$M)	1,007.6	161.5
<b>Operating Unit Costs (US\$/lb produced)</b>		
Mining	16.83	14.65
Processing	16.27	16.67
Owners costs	1.63	1.65
<b>Total Operating Costs (US\$/lb produced)</b>	<b>34.72</b>	<b>32.96</b>

## Description of Valencia and Namibplaas

### Location and Ownership

Valencia is situated on the farm “Valencia 122”, which is located approximately 75km north-east of the town of Swakopmund in central-west Namibia, covering an area of 735.6 ha and is registered in the name of Valencia Uranium (Pty) Ltd (“Valencia Uranium”). ML 149 was converted from EPL 1496 on June 23, 2008 and is valid for 25 years from date of issue by the Namibian Ministry of Mines and Energy (“MME”) and is renewable.

The entire Valencia mineral licence area is located on privately held farmland. As required by law, an agreement must be entered into between a mineral licence holder and the landowner to allow exploration activities. In order to progress a project to mine development, a compensation agreement is required to offset the effects of the operation.

In April 2009, Valencia Uranium entered into a compensation agreement with the owner of the farm Valencia 122 in relation to Section 52 of the Minerals Act of 1992 granting Valencia Uranium unrestricted use of the land on and around ML 149 covering an area of 3,327 hectares. A similar agreement was reached with the owners of the neighboring farm “Bloemhof 109” to the south (for an area of 594ha), for the construction of additional infrastructure and for primary access to the Valencia site.

These agreements have allowed Valencia Uranium to fully plan for the necessary infrastructure required to support mining operations. This infrastructure has been approved by the MME as the operation’s accessory works and includes inter alia the main pit, waste dumps, tailings dump, pipeline, power lines, roads, process plant, explosive magazines, etc. The construction camp / operations village have also been approved. Environmental clearance was obtained for all operations relating to Valencia, although some amendments to the Valencia plan will be required to include the Valencia satellite pit and relocation of some of the mining infrastructure. All amendment issues will be covered in the updated EIA / EMP. This however does not prevent or delay the Company from construction or the commencement of operations under the current environmental clearance.

Namibplaas is located 7.5km northeast of the Valencia deposit on the farm “Namibplaas 93” with a total surface area of 1,269 ha. The Namibplaas exploration licence (“EPL 3638”) expired November 6, 2019 and an application to renew the licence has been made.

The Namibplaas mineral licence area is also completely located on private farmland. The majority of the licence (and the entire prospecting area of interest) is on the farm called, “Namibplaas”. There is currently an access agreement in place with the landowner of Namibplaas to allow prospecting activities to continue as required. To commence development of the Namibplaas project will require obtaining government approvals including an approved Environmental Impact Assessment (“EIA”), Environmental Management Plan (“EMP”), approval from the MME for accessory works and a compensation agreement entered into with the landowner.

The environmental studies for Namibplaas are underway, with baseline monitoring of groundwater, air quality, noise studies, archeology, flora & fauna and soils already completed. This work is being done as part of Norasa and is taking the form of an amendment to the original Valencia EIA/EMP, a process that has been approved by the Ministry of Environment and Tourism.

There are no historical environmental liabilities for either the Valencia or Namibplaas properties. There are no royalties payable to any third party in relation to the licences except the state mineral royalty to the MME.

### Statement of Reserves

A breakdown of the Reserves for the individual projects as filed in the NI 43-101 report are detailed in Tables 4 and 5 below:

<b>Table 4 Valencia Reserves Estimate (February 2015)</b>			
<b>Classification</b>	<b>Mt</b>	<b>Grade ppm U<sub>3</sub>O<sub>8</sub></b>	<b>Mlbs U<sub>3</sub>O<sub>8</sub></b>
Proven	16	200	7.1
Probable	139	200	61.3
<b>Total Reserve</b>	<b>155</b>	<b>200</b>	<b>68.4</b>

*Cut-off grade of 100 ppm*

<b>Classification</b>	<b>Mt</b>	<b>Grade ppm U<sub>3</sub>O<sub>8</sub></b>	<b>Mlbs U<sub>3</sub>O<sub>8</sub></b>
Proven	0		0
Probable	51	198	22.3
<b>Total Reserve</b>	<b>51</b>	<b>198</b>	<b>22.3</b>

*Cut-off grade of 140 ppm*

The Mineral Reserve is based on pit optimisations using the resource models and applying modifying factors such as costs and mining and metallurgical factors determined to be appropriate for the deposits and scale of operation to a feasibility study level of accuracy. The Mineral Reserve Estimate for Norasa tabulated above has been assigned confidence levels of Proven and Probable Reserve using the guidelines within the NI 43-101. Mineral Resources that are not Minerals Reserves have not demonstrated economic viability, or have not fulfilled the company's strategic criteria of cut-off grade.

### **Current Development Status**

Valencia, the key component of Norasa, is situated in Namibia, the fifth largest uranium producing country globally and is one of only a few fully licensed undeveloped uranium deposits in the world. The Company announced the release of a DFS for Norasa in March 2015. The report was prepared by AMEC together with external consultants and Forsys Qualified Professionals. AMEC is a leading international engineering and project management firm with prior involvement in the development of NI 43-101 Technical Reports for Norasa. SGS South Africa completed additional metallurgical studies including pilot plant testwork.

### **Infrastructure**

Norasa has received NamWater's (Namibia's national bulk water utility) assurance of a supply of water during the construction phase of the project. This will require a 31km temporary pipeline extending from the Rössing reservoir to the construction site. Norasa will design and construct this temporary pipeline with a 300 m<sup>3</sup>/day capacity required to service the construction camp and for construction activities. This pipeline is to be installed adjacent to the completed access road. Production from Norasa will require construction of a permanent 31km main pipeline (replacing the temporary line used during mine construction) linking Norasa to the Rössing reservoir.

Most of the water supply infrastructure will require an upgrade to cater for Norasa and the expansion plans of other operations. Norasa has requested a water allocation of 3 Mm<sup>3</sup> annually for its operating requirements.

The nearest power off-take point that can supply Norasa is the Khan substation, located at Ebony, 26km north of the mine. The direct route is very rugged through the Khan Valley and tributaries and an alternate indirect transmission route of nearly 30km has been laid out by NamPower.

The Khan substation has recently been upgraded and expanded. NamPower met the cost of the new substation although a new bay for Norasa will be at the mine's expense, as will be the cost of the transmission line to the mine.

Power distribution to the mine is planned to be a 220kV transmission line as part of a regional expansion and strengthening of the coastal power supply using the Norasa line as stage one of a ring feed. At an installed capacity of approximately 35MW and a mine draw of about 31MW, two 40 MVA transformers would be installed, one of which would be maintained as a backup unit. It is assumed that the Company would have to carry the cost of establishing the substation.

Standby power generators are being considered by the Company, but a decision on the capacity will be taken at a future date. The generators will be connected to a synchronization and load control panel to operate the generator sets. This control panel will consist of a switchboard arranged for automatic synchronizing of the generator sets, which would include motorized circuit breakers to synchronize the generator sets to a common bus bar. A bus coupler would be included to split or combine the common bus bar to give flexibility to synchronizing or power sharing.

The preferred route to access the mine was determined to be across the Khan River, using tributary valleys. This route links the mine to the B2 highway, 12km northeast of Rössing. The total length of this new road is approximately 26km.

The crossing of the Khan River was designed with low-water culvert structures with concrete drifts between them. The system was designed such that in the event of exceptionally large flood events, water will wash over the road, leaving it temporarily impassable (matter of hours), but undamaged. During such times, alternate routes are available for personnel transport. Roadside drainage systems have been catered for in the design.

Construction of the industrial grade gravel road was completed in mid-2010. Some of the internal service roads were also constructed.

### *Capital Work-in-Progress*

In order to achieve production at Norasa, the Company identified certain critical long-lead items required to bring the mine into production. At March 31, 2020, capital work-in-progress includes an access road to the Valencia mine site which is now complete and a crusher (currently in storage in Namibia). The value of capital work-in-progress was reduced to \$nil during the year ended December 31, 2017 to reflect the stagnant uranium market. Further investment in capital works at the Norasa has been put on hold pending completion of suitable financing arrangements and a formal decision by the Company's Board to proceed with the development of Norasa.

### **Ondundu**

The Ondundu Exclusive Prospecting Licence ("EPL 3195") for base, rare and precious metal exploration is held 100% by Razorback Gold Mining Company (Pty) Limited ("Razorback"). Razorback is a 51% owned subsidiary of Westport Resources Namibia (Pty) Ltd. ("Westport"), which is a wholly-owned subsidiary of the Company. EPL 3195 expired on February 3, 2019 and was renewed until February 3, 2021.

On August 31, 2015 Omajete Mining Company (Proprietary) Limited, a 70% owned subsidiary of Westport executed a Heads of Agreement Earn-in on EPL3195 with B2Gold Mining Investments Limited and B2Gold Namibia (Proprietary) Limited (together "B2Gold"). On January 11, 2016, an Amended and Restated Heads of Agreement Earn-In was executed replacing the original agreement and the deadlines for the 75% earn-in and call option for the balance of the shares in Razorback were both extended by letter agreement dated October 2, 2018. The Company was paid an Earn-in extension fee of US\$150,000 in 2018 and a further payment of US\$100,000 in 2019 ("Extension Fees").

The Earn-In gives B2Gold the option to earn up to a 100% interest in EPL 3195. On January 1, 2018, B2Gold earned a 49% interest in Razorback (refer to note 10) by making cumulative expenditures of US\$2,000,000. B2Gold has the option to increase its interest to 75% by making expenditures of US\$1,300,000 by November 30, 2020 and by making a subsequent election to so increase its shareholding.

B2Gold has a call option exercisable to January 2, 2022 to increase its existing shareholding in Razorback to a 100%. The consideration for exercise of this call option is US\$8,500,000 less the Extension Fees and other payments made by B2Gold to buy-out interests in EPL 3195 amounting to US\$ 434,000. The consideration can be a 100% cash payment or, at B2Gold's option, 50% cash payment with the balance paid by the issue of B2Gold common shares based on a 5-day VWAP prior to the exercise date.

If B2Gold elects to increase its shareholding in Razorback to a 75% interest, the Company has an option for a period of one year from such increase to put its remaining 25% interest to B2Gold for the consideration outlined above.

If B2Gold withdraws from the agreement, B2Gold will transfer to Westport Resources Namibia (Pty) Ltd. ("Westport"), which is a wholly-owned subsidiary of the Company, all ordinary shares held by B2Gold in Razorback for nil consideration. Westport would then hold 100% of the shares in Razorback.

B2Gold continued exploration at Ondundu. For the 3 months ended March 31, 2020, B2Gold reported expenditures of US\$180,000.

### **Key Economic Trends in the Uranium Industry**

#### *Uranium Supply and Demand*

There are 454 nuclear power plants operating worldwide and at least 335 more plants will be added by 2030, with 55 nuclear reactors currently under construction. The low operating cost of nuclear power generation and the increasing concern for the environment and climate change are driving a nuclear renaissance.

Existing nuclear reactors consume around 70,000 tons of uranium per year, of which, around 60,000 is satisfied by global mine production with the remainder coming from secondary sources, including Russia's disarmed nuclear stocks, excess commercial inventories, reprocessing of spent fuel and inventories held by governments. The International Atomic Energy Agency (IAEA) estimates that global uranium demand will rise to 140,000 tonnes in 2030 as a result of the construction of new nuclear power plants. The established producers will not be able to completely cover this increase in demand.

On April 23, 2020, the United States Nuclear Fuel Working Group released its report, *Restoring America's Competitive Nuclear Advantage* which proposes, among other items, the establishment of a new uranium reserve through US government purchases of 17,000,000 to 19,000,000 pounds of uranium, beginning in 2020, from domestic producers. The US government's 2021 budget request included US\$150,000,000 for this initiative.

Also in April 2020, as a result of government imposed measures to prevent the spread of COVID-19, Kazatomprom cut its production forecast by up to 4,000 tonnes, Cameco suspended operations at Cigar Lake and CNNC Rössing Uranium suspended operations at Rössing, affecting over 35% of global uranium production.

#### *Uranium Prices<sup>1</sup>*

Most of the countries that use nuclear-generated electricity do not have sufficient domestic uranium supply to fuel their reactors and therefore they secure the majority of their required uranium supply by entering into medium-term and long-term contracts with foreign uranium producers and other suppliers. Remaining supplies are secured through spot purchases of uranium. It is estimated that about 90% of all long-term supply contracts between uranium producers and energy generating companies expire by the end of 2020.

The spot price of uranium can be more volatile than the long-term contract price of uranium; noting that the majority of uranium sales occur under long-term contracts. The spot price for uranium on March 31, 2020 was US\$27.35/lb compared with US\$24.93/lb on December 31, 2019. At April 30, 2020, the spot price had increased to US\$33.85, as producers suspended production and purchased uranium in order to meet contractual obligations. There is substantial industry commentary that supports a continued improvement in the spot price.

The long-term uranium price on March 31, 2020 was US\$32.50/lb, compared to US\$32.50/lb on December 31, 2019. At April 30, 2020, the long-term uranium price had increased to US\$36.00. Long-term prices are driven more by production costs and future supply-demand forecasts rather than current customer inventory levels.

As a result of the impending supply gap as a result of the increase in the number of nuclear power plants, analysts are predicting a long-term uranium price of US\$50-60/lb for contract prices and the consensus long-term price from 2024 is US\$52.50/lb.

Note 1: The Company calculates industry average prices from the month-end prices published by UxC and TradeTech.

## **Risks and Uncertainties**

### **Going concern**

During the 3 months ended March 31, 2020, the Company incurred a loss of \$134,071 (2019: \$103,223) and a cashflow deficit for operating activities of \$160,427 (2019: \$110,216).

The COVID-19 pandemic announced by the World Health Organisation on March 11, 2020 is having a negative impact on world stock markets, currencies and business activity. The Company has developed a policy and is evolving procedures to address the health and wellbeing of employees, consultants and contractors in relation to COVID-19. The timing and extent of the impact and recovery from COVID-19 is unknown but it may have an impact on activities.

These conditions indicate a material uncertainty that may cast significant doubt about the ability of the Company to continue as a going concern. The ability of the Company to continue as a going concern is principally dependent upon its ability to secure funds by raising capital from equity markets or by other means, and by managing cash flows in line with available funds, and/or the successful development of its exploration assets.

The Board of Directors are confident of the ability of the Company to raise capital as and when required, which has been demonstrated by the Company raising \$1,000,000 on January 23, 2020. The Board of Directors are satisfied there are sufficient funds to meet the Group's working capital requirements as at the date of this report.

The Board of Directors have reviewed the business outlook and the assets and liabilities of the Company and are of the opinion that the going concern basis of accounting is appropriate as they believe the Company will continue to be successful in securing additional funds as and when the need to raise funds arises.

Should the entity not be able to continue as a going concern, it may be required to realize its assets and discharge its liabilities other than in the ordinary course of business, and at amounts that differ from those stated in the financial statements and that the financial report does not include any adjustments relating to the recoverability and classification of recorded asset amounts or liabilities that might be necessary should the entity not continue as a going concern.

## Other risk factors

The exploration for natural resources is a speculative activity involving a high degree of risk. Investment in securities of the Company should only be undertaken by investors whose financial resources are sufficient to enable them to assume such risk and who have no need for immediate liquidity in their investment. Prospective investors should carefully consider the risk factors, which may affect the Company and its financial position. A comprehensive summary of these risk factors is included in the section titled "Risk Factors" in the Company's Annual Information Form for the year ended December 31, 2019 available under the Company's filings on SEDAR at [www.sedar.com](http://www.sedar.com).

## Discussion of Operations

	3 months ended March 31,	
	2020	2019
	\$	\$
<b>Expenses</b>		
Professional fees	23,020	21,315
Directors fees and benefits	24,456	25,625
Consulting fees	54,324	27,000
Public company costs	29,918	28,086
General and administrative	4,736	7,925
Foreign exchange gain	(1,031)	(5,014)
Interest income	(1,352)	(1,713)
	<u>134,071</u>	<u>103,223</u>
Loss	(134,071)	(103,223)

### 3 months ended March 31

The Company recorded a loss of \$134,071 in the current period compared to a loss of \$103,223 in the comparative period of the previous year. The increase in the loss reflects the following factor:

- a) an increase in consulting fees for compensation of the Chief Executive Officer which commenced in September 2019.

## Summary of Quarterly Results

A summary of selected financial information for the eight most recently completed quarters is provided below:

	March 31, 2020 \$	December 31, 2019 \$	September 30, 2019 \$	June 30, 2019 \$
Interest and other income	1,352	1,789	1,934	1,140
Loss for the period	(134,071)	(707,605)	(87,773)	(9,412)
- Per share (cents per share)	(0.08)	(0.58)	(0.06)	(0.01)
	March 31, 2019 \$	December 31, 2018 \$	September 30, 2018 \$	June 30, 2018 \$
Interest and other income	1,713	2,616	571	915
Loss for the period	(103,223)	(165,661)	(131,064)	(181,546)
- Per share (cents per share)	(0.07)	(0.11)	(0.09)	(0.12)

Loss for the 3 months ended December 31, 2019 includes stock-based compensation of \$543,000.

## Exploration and evaluation

The following table sets forth changes to exploration and evaluation:

	December 31, 2019 \$	Expenditures \$	Foreign exchange movement \$	March 31, 2020 \$
<b>Property</b>				
Norasa	11,353,515	2,435	(1,538,845)	9,817,105

## Liquidity and capital resources

As the Company has not commenced production from any of its mineral properties and the Company does not generate cash from operations, the Company has financed its operations with the proceeds of equity financings. The Company is dependent on its Company's ability to secure equity financings to meet its existing obligations and to fund its working capital requirements and the exploration and development of mineral resource properties.

While strategic and financial alternatives are being evaluated and implemented, the Company has maintained a conservative level of expenditure on Norasa and reduced expenses in order to conserve cash.

At December 31, 2019, the Company had working capital of \$638,000 and on January 23, 2020, the Company completed a private placement of 10,000,000 Class A shares at a price of \$0.10 per Class A shares for gross proceeds of \$1,000,000 which provides the Company with sufficient cash to fund its estimated working capital requirement of \$502,000 for 2020.

### *Estimated working capital requirements for 2020*

	\$
Corporate and general expenses	400,000
Accounts payable at December 31, 2019	102,000
	<hr/> 502,000

The Company's principal requirements for cash over the next twelve months will be for working capital needs and will be influenced by the timing of activities related to Norasa.

The development of Norasa will require further funding, most likely a combination of equity and debt. The Company is continuing to explore opportunities for off-take and/or the possible participation of a strategic partner. Satisfactory financing arrangements will be required before the Company's Board can make a formal decision to commence the development of Norasa. The success and nature of any financing in the future will be dependent on the prevailing market conditions at that time.

## Capital management

The Company's objective when managing capital resources is to ensure it has sufficient capital to support its ongoing operations including a sufficient level of funds to support continued exploration and development in Namibia and to provide adequate returns for shareholders and suitable benefits for other stakeholders.

The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the risk characteristics of the Company's assets. The Board has not yet made a formal decision to commence the development of Norasa, which decision remains subject to, amongst other factors, suitable financing arrangements and prevailing market and economic conditions. Management will consider the issue of senior debt, convertible investments, other financial instruments and the introduction of strategic partners as a means to finance development of Norasa while minimizing equity dilution.

At March 31, 2020, the Company was not subject to any externally imposed capital requirements and there had been no change during the period with respect to the overall capital risk management strategy.

## Outlook

Norasa is one of the very few uranium projects in the world that is construction ready with a Mining Licence. The completion of the updated 2015 DFS confirmed the robustness of Norasa's economics. The DFS delivered a number of outstanding results including increases in tonnage, annual and life of mine production whilst lowering operating costs. The Company believes the outlook is enhanced by the achievement of this milestone and that the study results will eventually attract strategic partners and investors, and provide the Company with alternatives for the next phase of Norasa's development.

## Contractual Obligations and Commitments

In the normal course of business the Company enters into contracts which give rise to commitments for future minimum payments. At March 31, 2020, the Company has no contractual obligations which have not been recorded in the accounts.

The Company has no tenement commitments to the MME at the reporting date which are not recognized as liabilities payable in connection with Ondundu EPL 3195. The minimum commitment will be satisfied by the earn-in expenditure incurred by B2Gold.

If the Company decides to relinquish certain leases and/or does not meet these obligations or obtain appropriate waivers, asset values recognised in the balance sheet may require review to determine the appropriateness of those carrying values. The sale, transfer or farm-out of exploration rights to third parties will reduce or extinguish any tenement obligations.



## Transactions with Related Parties

### *Compensation of Key Management Personnel*

Key management personnel as defined under IFRS are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly. Key management personnel include the Company's Chief Executive Officer, Chief Financial Officer and members of the Company's Board of Directors.

Compensation awarded to key management personnel is as follows:

		<b>3 months ended</b>	<b>Outstanding</b>
		<b>March 31, 2020</b>	<b>as at</b>
<b>Key management personnel</b>		<b>\$</b>	<b>March 31, 2020</b>
			<b>\$</b>
Martin Rowley	Director	8,000	8,000
Mark Frewin	Director/Chief Executive Officer	26,750	8,000
Paul Matysek	Director	8,000	8,000
Elia Shikongo	Director	—	—
Jorge Estepa	Director/Corporate Secretary	12,000	—
Miles Nagamatsu	Chief Financial Officer	15,000	—
		<hr/>	<hr/>
		69,750	24,000

Note: Amounts were paid or payable to a company controlled by the respective key management personnel.

## Regulatory Disclosures

### **Critical accounting estimates and judgments**

The preparation of consolidated financial statements in accordance with IFRS requires management to make judgments and/or estimates. It also requires management to exercise judgment in applying the Company's accounting policies. These judgments and estimates are continuously evaluated and are based on management's experience and knowledge of the relevant facts and circumstances having regard to prior experience and expectations about future events that are believed to be reasonable under the circumstances. Revisions to accounting estimates are recognized in the year in which the estimate is revised and in any future year affected. Further details of the nature of these estimates and assumptions may be found in the relevant notes to the consolidated financial statements.

Actual result may differ from the amounts included in the consolidated balance sheet. Information about such judgments and estimation is contained in the accounting policies and/or the notes to the financial statements. The key areas are summarized below.

### **Accounting estimates**

#### *Determination of mineral reserves and resources for mining properties*

Reserves are estimates of the amount of product that can be economically and legally extracted from the Company's properties. In order to estimate reserves, estimates are required about a range of geological, technical and economic factors, including quantities, grades, production techniques, recovery rates, production costs, transport costs, commodity demand, commodity prices and exchange rates.

Estimating the quantity and/or grade of reserves requires the size, shape and depth of ore bodies or fields to be determined by analyzing geological data such as drilling samples. This process may require complex and difficult geological judgments to interpret the data. As a result, management will form a view of forecast sales prices, based on current and long-term historical average price trends.

Estimates are based on information compiled by or under the supervision of a qualified person as defined under National Instrument 43-101, Standards of Disclosures for Mineral Projects within Canada.

Changes in the proven and probable reserves estimates may result in the requirement to perform an impairment test which may impact the carrying value of mineral properties, exploration and evaluation costs and property, plant and equipment.

#### *Share-based compensation*

The fair value of stock options is determined using the Black-Scholes option-pricing model. Significant estimates are required to determine expected volatility, weighted average life of options and estimated forfeiture. The Company determines these assumptions mainly by reference to historical experience. If actual results are significantly different from these assumptions, there could be a material impact to the amount recorded for these financial instruments.

## **Accounting judgments**

Areas of significant judgment that have the most significant impact on the financial statements are as follows:

### *Recoverability of investment in associate and exploration and evaluation*

The Company assesses the carrying amount of non-financial assets including investment in associate and exploration and evaluation at each reporting date to determine whether there is any indication of impairment. Internal factors, such as budgets and forecasts, as well as external factors, such as expected future prices, costs and other market factors are also monitored to determine if indications of impairment exist.

An impairment loss is the amount equal to the excess of the carrying amount over the recoverable amount. The recoverable amount is the higher of value in use (being the net present value of expected pre-tax future cash flows of the relevant asset) and fair value less costs to sell the asset(s). The best evidence of fair value is a quoted price in an active market or a binding sale agreement for the same or similar asset(s). Where neither exists, fair value is based on the best information available to estimate the amount the Company could obtain from the sale of the asset(s) in an arm's length transaction. This is often accomplished by using a discounted cash flow technique.

If, after the Company has previously recognized an impairment loss, circumstances indicate that the fair value of the impaired assets is greater than the carrying amount, the Corporation reverses the impairment loss by the amount the revised fair value exceeds its carrying amount, to a maximum of the previous impairment loss. In no case shall the revised carrying amount exceed the original carrying amount, after depreciation or amortization, that would have been determined if no impairment loss had been recognized. An impairment loss or a reversal of an impairment loss is recognized in cost of sales, or administrative expense, depending on the nature of the asset. Impairment of goodwill is not reversed.

### *Deferred tax assets*

Judgment is required in determining whether deferred tax assets are recognized on the consolidated statement of financial position. Deferred tax assets including those arising from unutilized tax losses require management to assess the likelihood that the Company will generate future taxable earnings in future years in order to utilize any deferred tax asset which has been recognized. Estimates of future taxable income are based on forecast cash flows and the application of substantially enacted tax rates expected to apply in each jurisdiction. At the current reporting date, no deferred tax assets have been recognized as no production decision has been made with respect to the Company's mineral properties.

## **Financial instruments**

The Company's activities expose it to a variety of risks arising from financial instruments. These risks, and management's objectives, policies and procedures for managing these risks, are discussed below.

### **i) Credit risk**

Credit risk is the risk of loss associated with a counter party's inability to fulfil its payment objectives. The Company's credit risk primarily relates to cash and trade receivables. The Company manages its credit risk over cash by purchasing short-term investment grade securities, such as banker's acceptances and bank deposit notes issued by Canadian banks. Under the Company's risk management policy, allowable counterparty exposure limits are determined by the level of the rating unless exceptional circumstances apply. A rating of "A"- grade or equivalent is the minimum allowable rating required as assessed by international credit rating agencies.

The carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents the Company's maximum exposure to credit risk. At March 31, 2020, total receivables of \$14,161 were classified as other receivables (2019: \$10,523).

As at March 31, 2020 and December 31, 2019, there were no receivables past due or impaired. The Company does not have a provision against its trade and other receivables at March 31, 2020 and December 31, 2019.

Due to the short-term nature of trade and other receivables, their carrying value approximates fair value. Collateral is not held as security, nor is it the Company's policy to transfer or sell receivables to structured entities.

### **ii) Liquidity risk**

Liquidity risk is the risk that the Company will not have sufficient cash resources to meet its financial liabilities as they come due. The Company's approach to managing its liquidity risk is to prepare company-wide rolling cash forecasts to determine the funding required to support the Company's normal operating activities on an ongoing basis. At March 31, 2020, the Company had cash of \$1,444,313 (December 31, 2019: \$712,652), receivables of \$14,161 (December 31, 2019: \$10,523) and financial liabilities consisting of accounts payable and accrued liabilities of \$71,385 (December 31, 2019: \$102,550).

### **iii) Market risk**

Market risk is the risk that changes in market price, foreign exchange rates and interest rates will affect the Company's future cash flows and earnings. The impact of each of these components is discussed below.

*Price risk* – The Company is not exposed to equity securities price risk.

*Interest rate risk* - Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. At March 31, 2020, the Company's exposure to the risk of changes in market interest rates relates primarily to the Company's cash held in bank accounts that earn variable interest rates. Because of the short-term nature of these financial instruments, fluctuations in market rates do not have a significant impact on estimated fair values at March 31, 2020. Future cash flows from interest income on cash will be affected by interest rate fluctuations. Future fluctuations in interest rates will impact the Company's cost of capital which it will require in order to develop its mineral properties.

*Foreign currency risk* - The Company's foreign currency exposures currently related to the currency in which expenses for exploration and development occur. Future profitability may be materially impacted by fluctuations between the Namibian dollar in which production costs will be incurred and the US dollar in which most sales of uranium occur. The Company retains substantially all of its cash with its parent in Canadian dollars until it is required by its foreign subsidiaries. Expenses are incurred in Canadian dollars, United States dollars, Namibian dollars, Australian dollars, Euros and British Pounds. The Company is subject to gains and losses due to fluctuations in these currencies. At March 31, 2020, the Company has no exposure to foreign currency risk through trade and other payables.

### **Disclosure Controls and Procedures**

The Company's disclosure controls and procedures are designed to provide reasonable assurance that all relevant information is communicated to senior management, to allow timely decisions regarding required disclosure.

Management including the Chief Executive Officer and Chief Financial Officer have evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedure as of March 31, 2020. Based on this evaluation, the Chief Executive Officer and the Chief Financial Officer have concluded that the Company's disclosure controls and procedures as defined under the rules of Canadian Securities Administrators were effective to ensure information required to be disclosed in reports filed or submitted by the Company under Canadian securities legislation is recorded, processed, summarized and reported within the time periods specified in those rules.

### **Internal Controls Over Financial Reporting**

Internal controls over financial reporting are designed to provide reasonable assurance regarding the reliability of the Company's financial reporting and the preparation of financial statements in compliance with IFRS. The Company's internal controls over financial reporting include policies and procedures that:

- pertain to the maintenance of records which accurately and fairly reflect the transactions of the Company;
- provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with IFRS;
- ensure the Company's receipts and expenditures are made only in accordance with authorization of management and the Company's directors; and
- provide reasonable assurance regarding prevention or timely detection of unauthorized transactions which could have a material effect on the annual or interim financial statements.

An evaluation of the effectiveness of the Company's internal control over financial reporting was conducted by the Company's management, including the Chief Executive Officer and the Chief Financial Officer. Management has used the Committee of Sponsoring Organizations of the Treadway Commission (COSO) framework (2013) to assess the effectiveness of the Company's internal control over financial reporting ("ICFR"). Based on this assessment, management has concluded that the Company's internal controls over financial reporting were effective.

There were no changes in the Company's internal controls which occurred during the 3 months ended March 31, 2020 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

### **Limitations of Controls and Procedures**

Internal controls over financial reporting are procedures designed to provide reasonable assurance that transactions are properly authorized, assets are safeguarded against unauthorized or improper use, and transactions are properly recorded and reported. Disclosure controls and procedures are designed to ensure information required to be disclosed by the Company in reports filed with securities regulatory agencies is recorded, processed, summarized and reported on a timely basis and is accumulated and communicated to the Company's management, including its Chief Executive Officer and its Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance with respect to the reliability reporting, including financial reporting and financial statement disclosure.

### **Outstanding Share Data at May 13, 2020**

166,899,467 Class A common shares.

4,050,000 stock options entitling the holder to purchase one Class A common share for \$0.17 until October 9, 2024.

1,617,647 warrants entitling the holder to purchase one Class A common share for \$0.23 until September 21, 2020.

### **Note Regarding Forward-Looking Information**

Certain statements and information herein, including all statements that are not historical facts, contain forward-looking statements and forward-looking information within the meaning of applicable Canadian securities laws. Such forward looking statements or information include but are not limited to statements or information with respect to the future price of uranium, estimated future production, estimation of mineral reserves and mineral resources, our exploration and development program, estimated future expenses, exploration and development capital requirements and our goals and strategies. Often, but not always, forward-looking statements or information can be identified by the use of words such as "plans", "expects" or "does not expect", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate" or "believes" or variations of such words and phrases or statements that certain actions, events or results "may", "could", "would", "might" or "will" be taken, occur or be achieved.

With respect to forward-looking statements and information contained herein, we have made numerous assumptions including among other things, assumptions about the price of uranium, anticipated costs and expenditures and our ability to achieve our goals. Although our management believes the assumptions made and the expectations represented by such statements or information are reasonable, there can be no assurance that a forward-looking statement or information herein will prove to be accurate. Forward-looking statements and information by their nature are based on assumptions and involve known and unknown risks, uncertainties and other factors which may cause our actual results, performance or achievements, or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements or information.

See our annual information form for additional information on risks, uncertainties and other factors relating to the forward looking statements and information. Although we have attempted to identify factors that would cause actual actions, events or results to differ materially from those disclosed in the forward-looking statements or information, there may be other factors which cause actual results, performances, achievements or events not to be anticipated, estimated or intended. Also, many of the factors are beyond our control. Accordingly, readers should not place undue reliance on forward-looking statements or information. We undertake no obligation to reissue or update forward-looking statements or information as a result of new information or events after the date hereof except as may be required by law. All forward-looking statements and information made herein are qualified by this cautionary statement.

### **Additional Information**

Additional information relating to the Company, including the Company's Annual Information Form, is available from the Company's filings on SEDAR at [www.sedar.com](http://www.sedar.com).